April 2026

COMPANY PRESENTATION

MPC Capital AG

MPC Capital

AGENDA

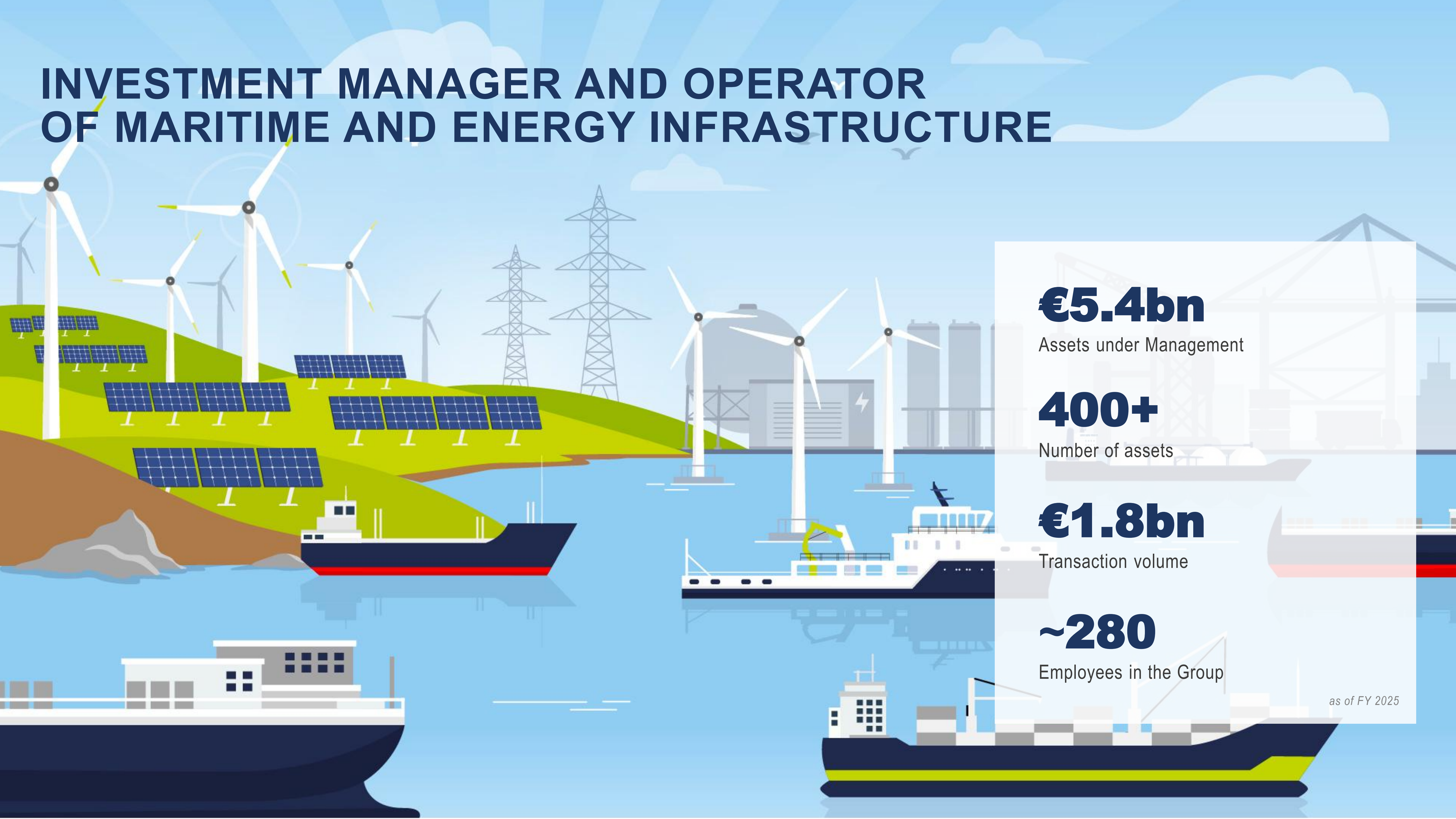
1. Introduction to MPC Capital
2. Business Model
3. Financials
4. Outlook

Tilawind farm, Tilarán, Costa Rica

MPC CAPITAL

Introduction

INVESTMENT MANAGER AND OPERATOR OF MARITIME AND ENERGY INFRASTRUCTURE



€5.4bn
Assets under Management

400+
Number of assets

€1.8bn
Transaction volume

~280
Employees in the Group

as of FY 2025

COMPANY HISTORY

1994
MPC Capital was founded as a subsidiary of MPC Münchmeyer Petersen & Co.

2000
IPO of MPC Capital AG

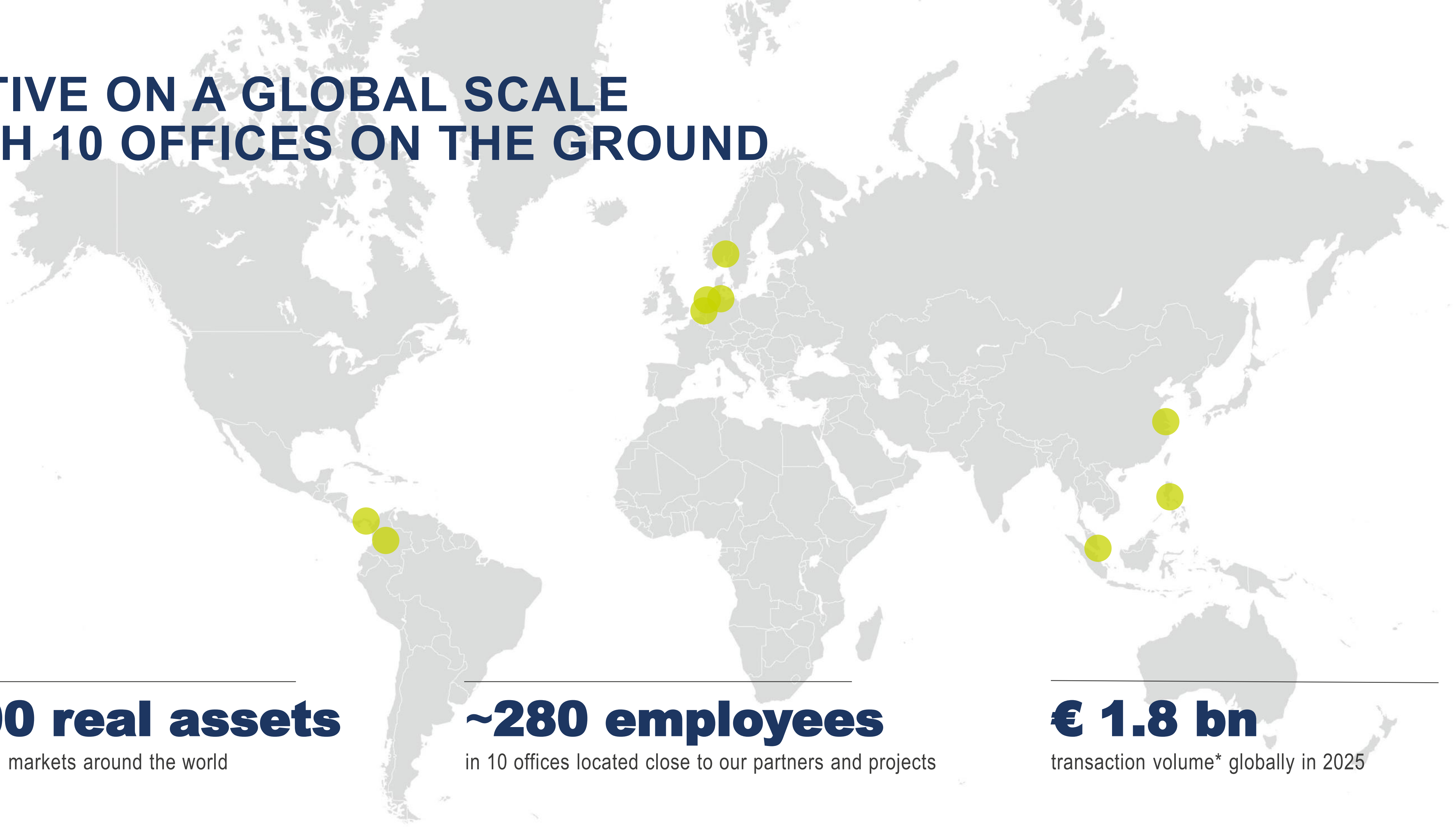
2004
Market leader in the area of closed funds in Germany, Austria and Switzerland

2015
Repositioning as an investment and asset manager for institutional clients

2024
Strategic Focus on Maritime and Energy Infrastructure

New strategic shareholder

ACTIVE ON A GLOBAL SCALE WITH 10 OFFICES ON THE GROUND



>400 real assets

in selected markets around the world

~280 employees

in 10 offices located close to our partners and projects

€ 1.8 bn

transaction volume* globally in 2025

*Transaction volume defined as the sum of project acquisitions and disposals

INTEGRATED BUSINESS MODEL WITH “OWNER-OPERATOR APPROACH“

Investment Business

€5bn
invested with institutional partners since 2015

~38%
IRR realized

Project Development	Investment Management	Co-Investments
Deal sourcing, development, structuring	Transaction execution and portfolio management	Partnership-based own balance sheet deployment

Service Business

>400
Vessels under Management

~200
Employees

Commercial Management	Technical Management	Ancillary Services
Chartering and Ship Broking	Full-scope technical ´vessel operations	Performance Management Vessel IT Services

»

Asset Segments

Commercial Maritime Transport

Offshore Service Vessels

Power Generation

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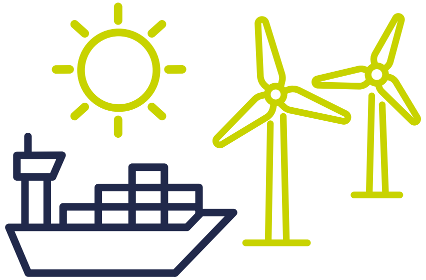
Business Model

NCL NORDLAND 1,300 TEU methanol container vessel

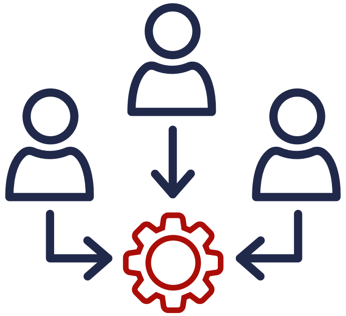
SCALABLE BUSINESS MODEL, POSITIONED IN STRUCTURAL GROWTH MARKETS

A COMPELLING MEGATRENDS IN ESSENTIAL INDUSTRIES



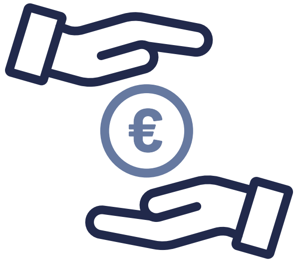
- Infrastructure super-cycle, driven by capital allocation and investment requirements in energy transition
- Maritime and energy infrastructure as selected niches

B FULLY INTEGRATED BUSINESS MODEL WITH STRONG ACCESS TO DEALS



- Strong access to deal-flow
- Wide range of institutional clients and tailor-made investment solutions (listed/non-listed)
- Deeply integrated operational services

C CREATING SUSTAINABLE VALUE FOR CLIENTS AND SHAREHOLDERS

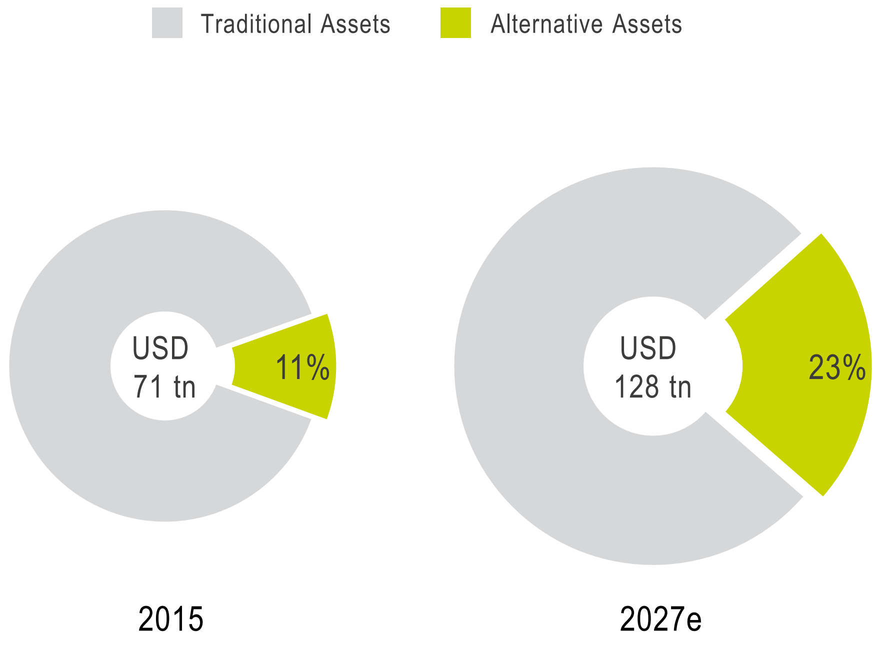


- Asset-light, scalable business model
- Strong corporate balance sheet to invest alongside clients
- Diversified income streams: Recurring fee base
  + deal-driven investment business
  + co-investments

ALTERNATIVES ARE A STRUCTURAL GROWTH MARKET, INVESTMENTS IN ENERGY TRANSITION AS AN ACCELERATOR

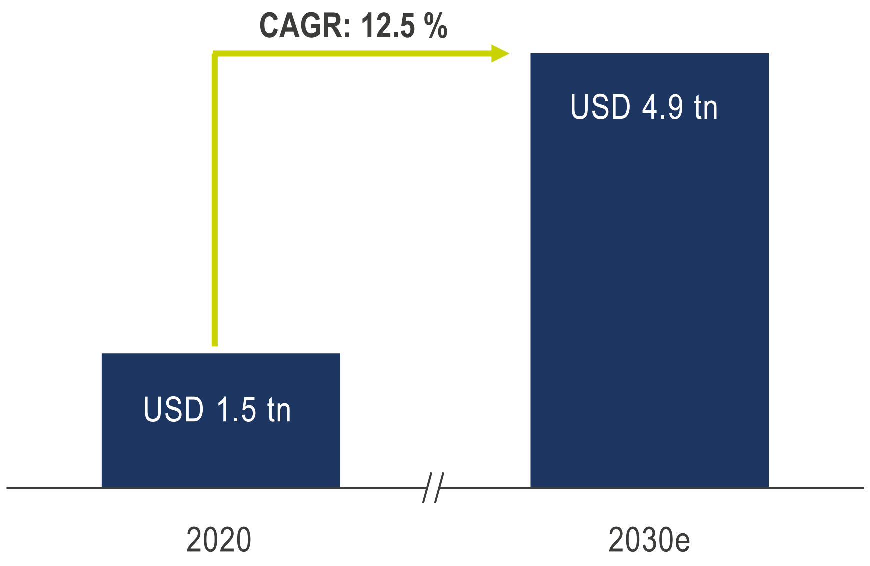
Global asset allocations in favor of alternatives

Global Assets under Management



… accelerated by the need to reach “net zero” by 2050

Annual investment in global infrastructure required to reach climate goals



Source: BCG, International Energy Agency

SELECTED INFRASTRUCTURE THEMES AND FOCUS AREAS

Established Themes

Maritime

Container

Tankers

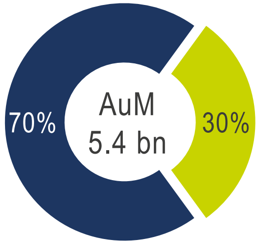
Multipurpose

Energy

Solar PV

Onshore wind

PPA Structuring



Megatrends

Decarbonization

Electrification

Alternative Asset Allocation

New Growth Themes

Maritime

Retrofitting

New fuels

Wind Offshore vessels

Energy

Battery storage

Repowering

Energy efficiency

Traditional Assets | Energy Transition-Related Assets

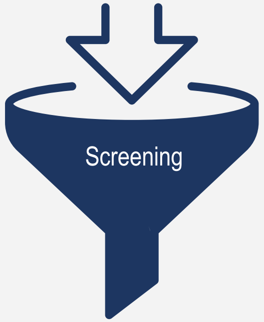
B

FULL SERVICE ACROSS THE VALUE CHAIN, WITH STRONG EXECUTION CAPABILITIES

Investment Business

Sourcing
Current Pipeline

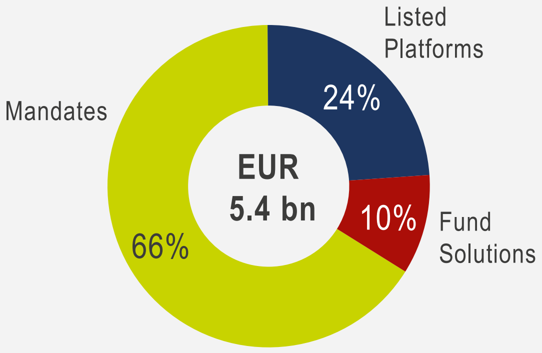
Identified total pipeline:
EUR 3.8 bn



Shortlist: **EUR 2.0 bn**

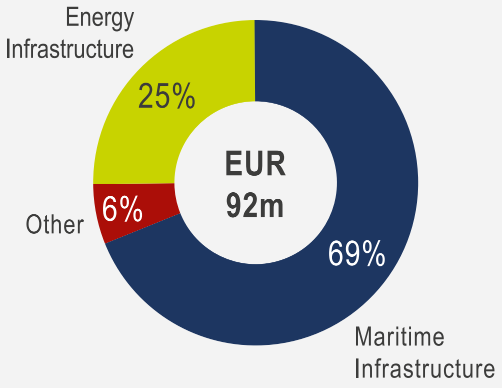
- Unique and proven access
- Strong and growing pipeline

Structuring
AuM by type



- Tailor-made investment solutions (public/private)
- Diverse client base

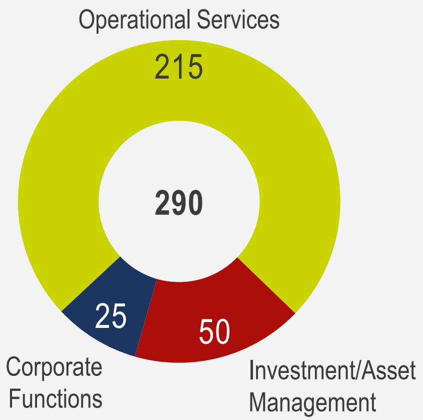
Co-Investing
Portfolio (book value)



- Strong corporate balance sheet enables skin in the game
- Co-invested EUR >200 m since 2016

Management Business

Management
No. of employees MPC Capital Group



- Hands-on operational services
- Outstanding access to assets due to deep sector knowledge

Note: All figures as of FY 2025

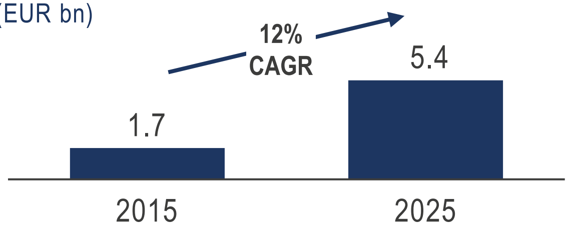
C

TOTAL INCOME BASED ON DIVERSIFIED STREAMS

Recurring Management Fees
from integrated services

- Asset and fund management fees
- Operational services fees
- Development fees

Institutional AuM*
(EUR bn)



~70 bps revenue (on AuM)

Transaction Fees
from deal-making and value creation

- Acquisition and exit fees
- Promote / performance fees (success based)

Average transaction volume**

EUR 1.8 bn

75 – 100 bps revenue (on transaction volume)

80 – 100 bps blended revenue (on AuM)

Co-Investment Income
from balance sheet investments

- Dividends
- Value appreciation (realized at exit)

Co-Investment portfolio
(book value in EUR m)

>15 % return target

* Development of AuM managed on behalf of institutional clients
** Average transaction volume in institutional and retail business since 2015*

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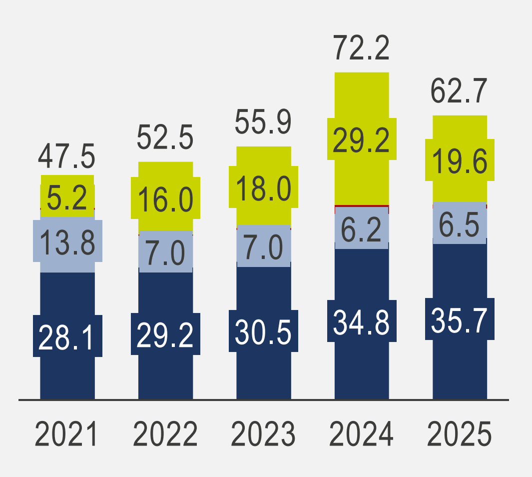
Financials

Offshore Survey and Service Vessel

STRONG FINANCIAL PERFORMANCE SUMMARIZED

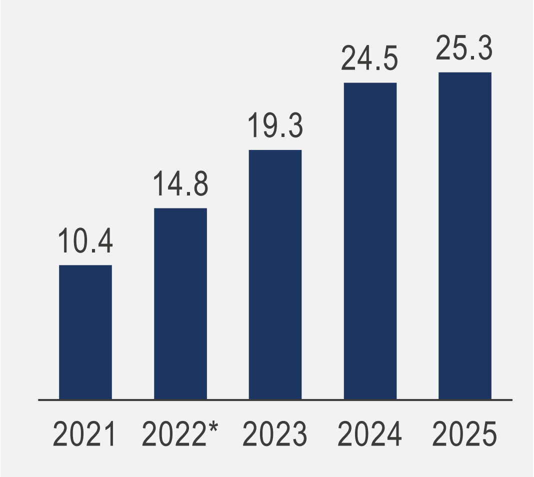
Total Income (in EUR million)



- » Solid and growing revenue base
- » Strong co-investment returns

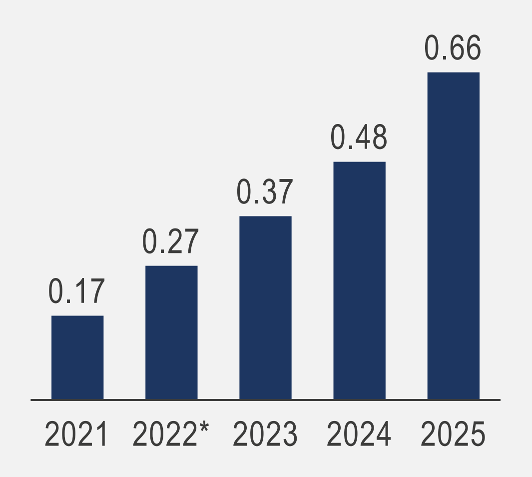
Co-Investment Income
Other
Transaction Fees
Management Fees

EBT (in EUR million)



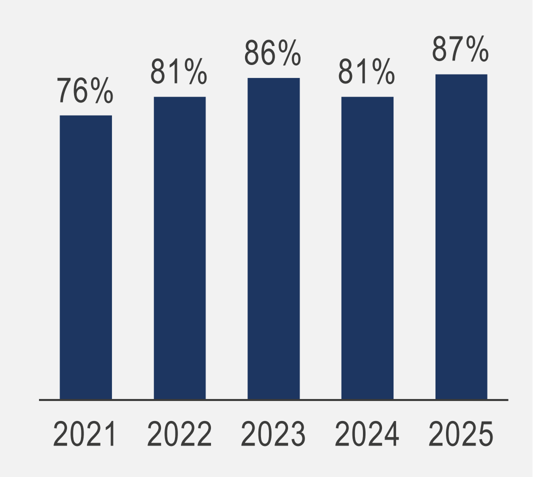
- » High deal flow and co-investments drive EBT, paired with cost discipline

Earnings per share (in EUR)



- » Dividend policy: payout ratio of up to 50%

Equity ratio

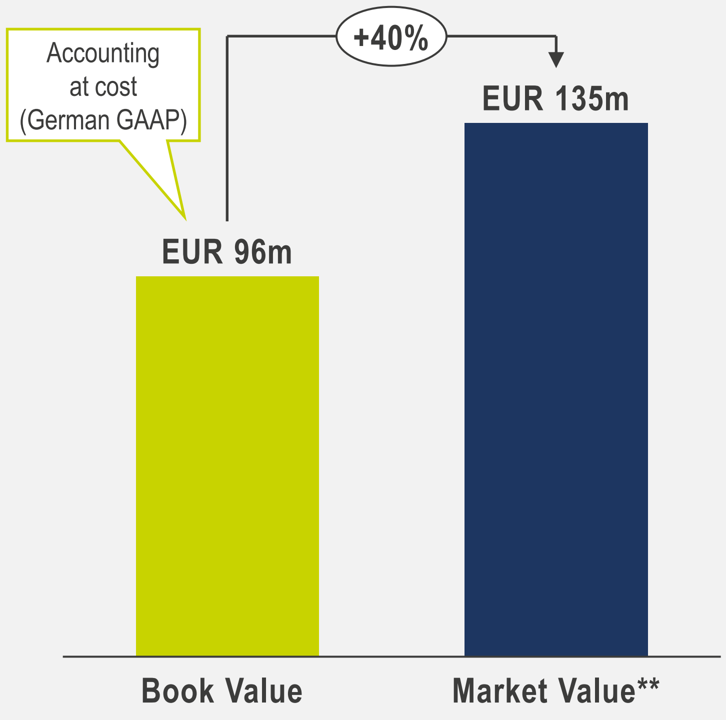


- » Rock-solid balance sheet

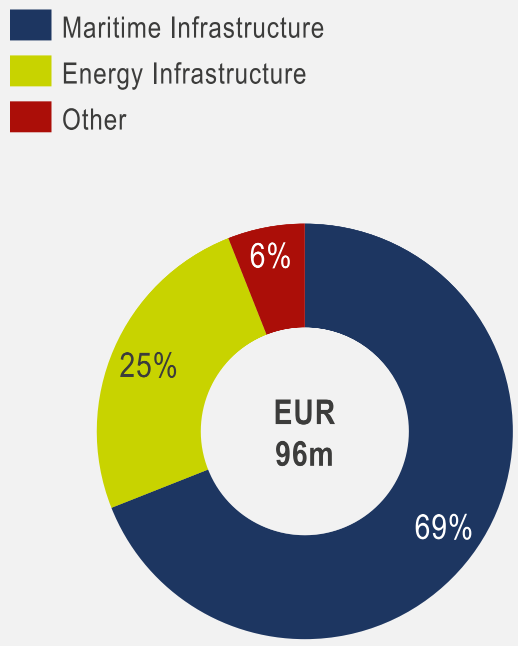
*Adjusted for one-off profit from the sale of Dutch real estate business.

SUCCESSFUL BUILD-UP OF CO-INVESTMENT PORTFOLIO, WITH +30% IRR REALIZED ON 33 EXITS*

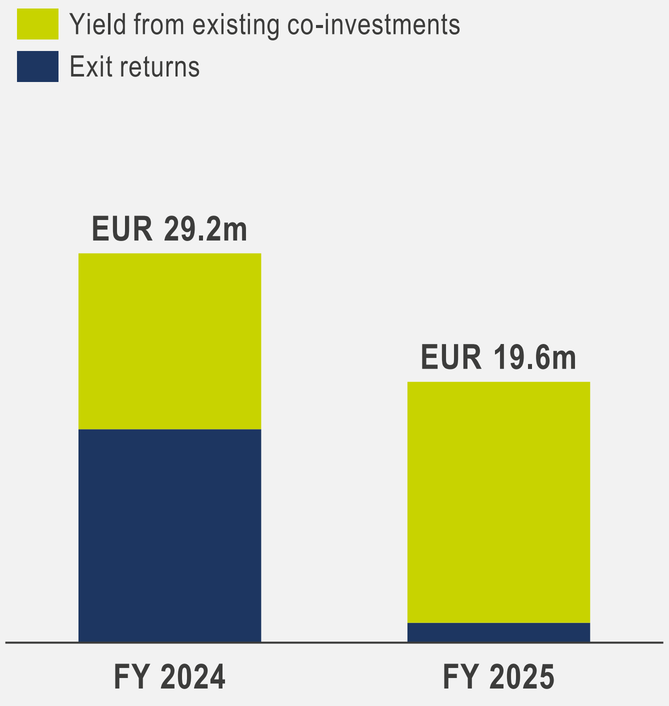
Asset Value



Asset Classes



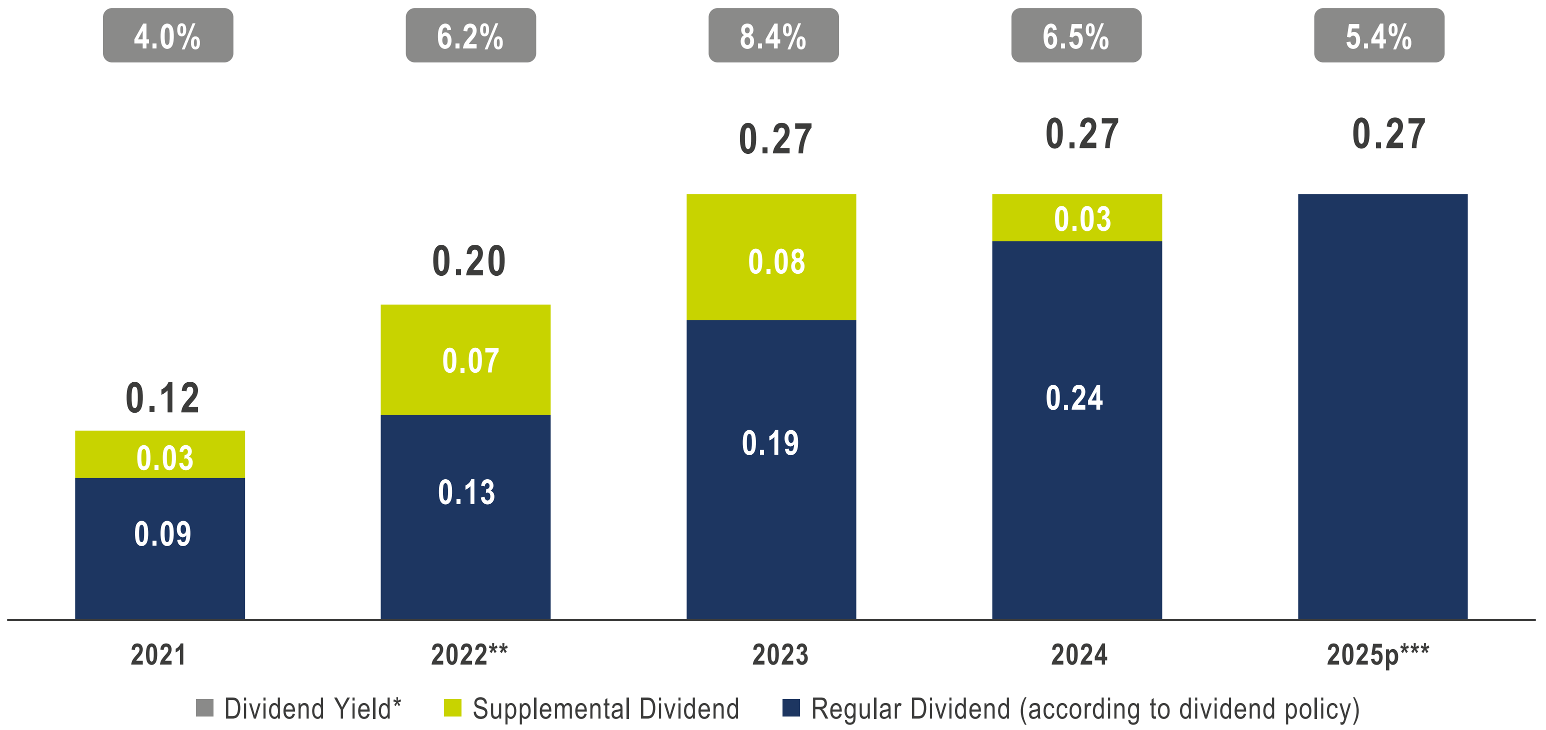
Investment Income



*Realized exits since 2014 **Market value based on share prices, asset valuation reports and management assumptions (as applicable)

DISCIPLINED CAPITAL ALLOCATION ENABLES CONSISTENT EXECUTION OF DIVIDEND POLICY

Dividend per Share (in EUR)



* Dividend yield based on FY average share price ** Adjusted for one-off profit from the sale of Dutch real estate business.
*** Dividend proposal subject to general meeting resolution **** Current assessment for dividend to be paid in 2026 (for FY 2025) to German shareholders

Dividend Details

6.1%
Average dividend yield since 2021

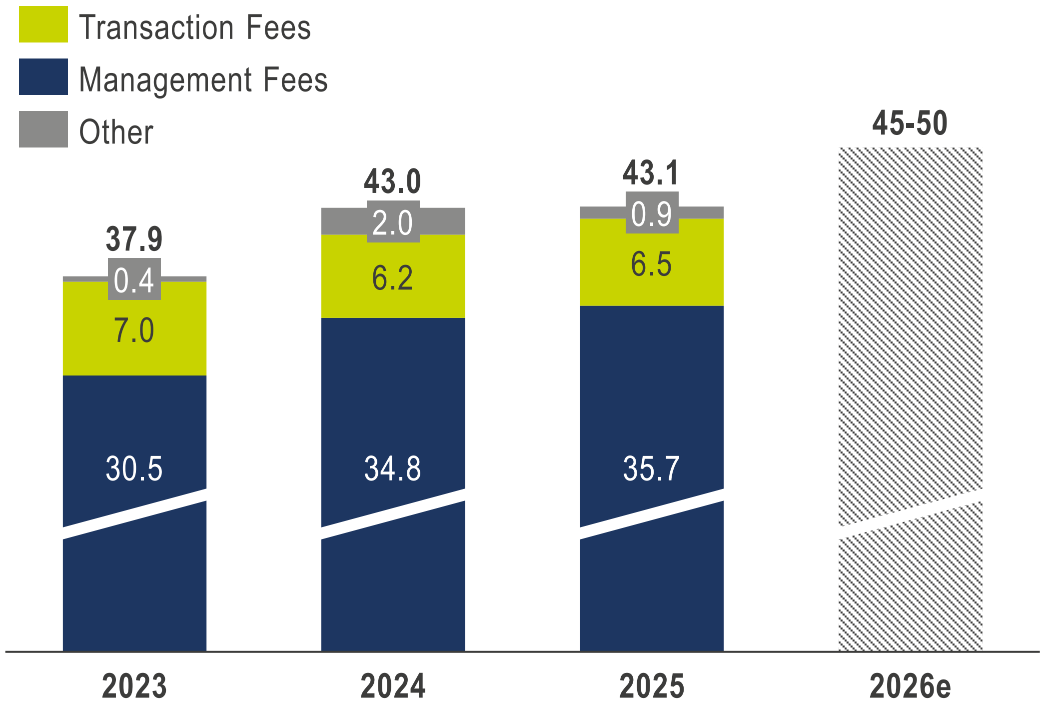
EUR 0.66
Earnings per Share 2025

Tax-free
Dividend paid from tax contribution account****

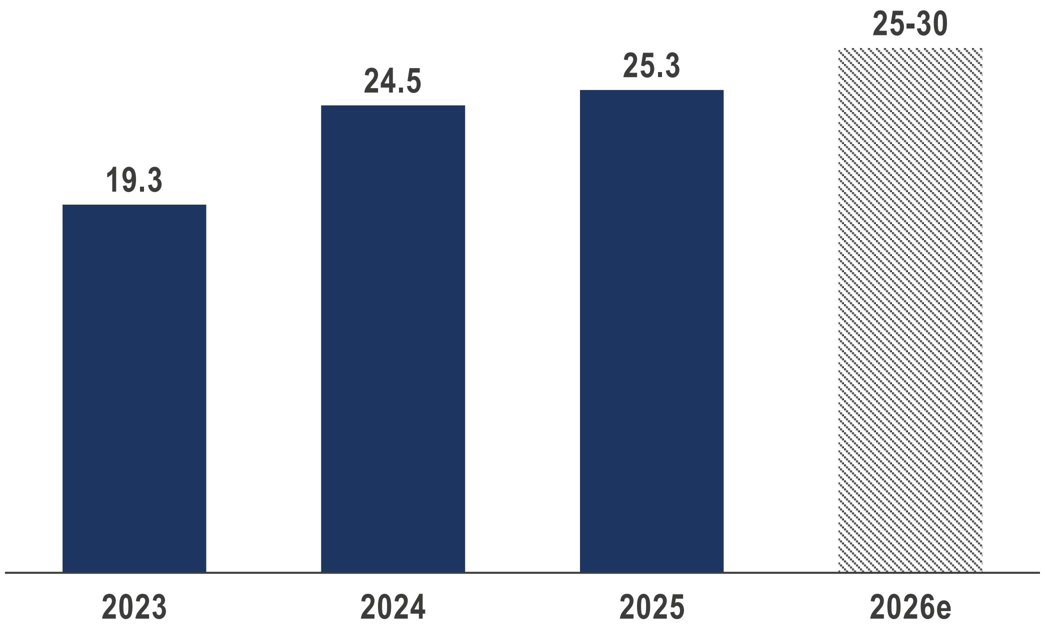
41%
Pay-out ratio 2025 (Dividend policy: up to 50%)

GUIDANCE: FY 2026

Revenue (in EUR)

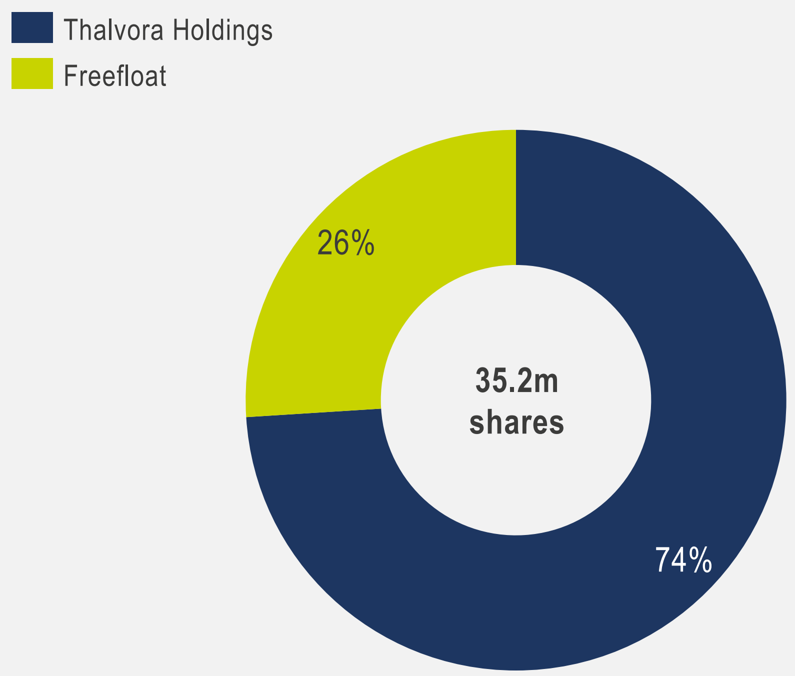


EBT (in EURm)

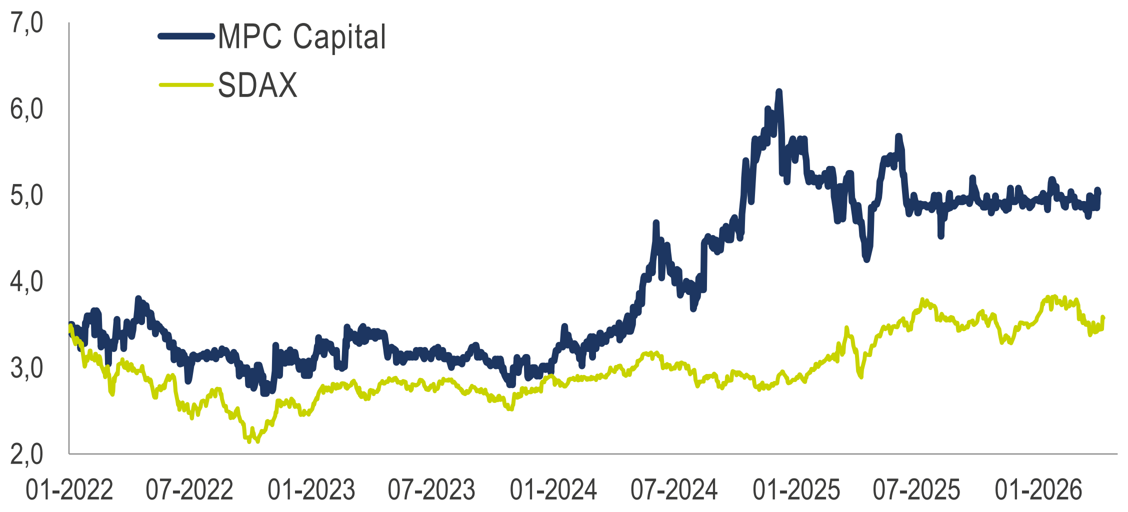


MAJORITY SHAREHOLDER
BACKS MPC CAPITAL'S GROWTH AMBITIONS

Shareholder Structure



Share Price Development (in EUR)



Research coverage

» Montega Research	Christian Bruns	BUY	EUR 7.00
» Pareto Securities	Zafer Rüzgar	BUY	EUR 7.40

NCL NORDLAND 1,300 TEU methanol container vessel

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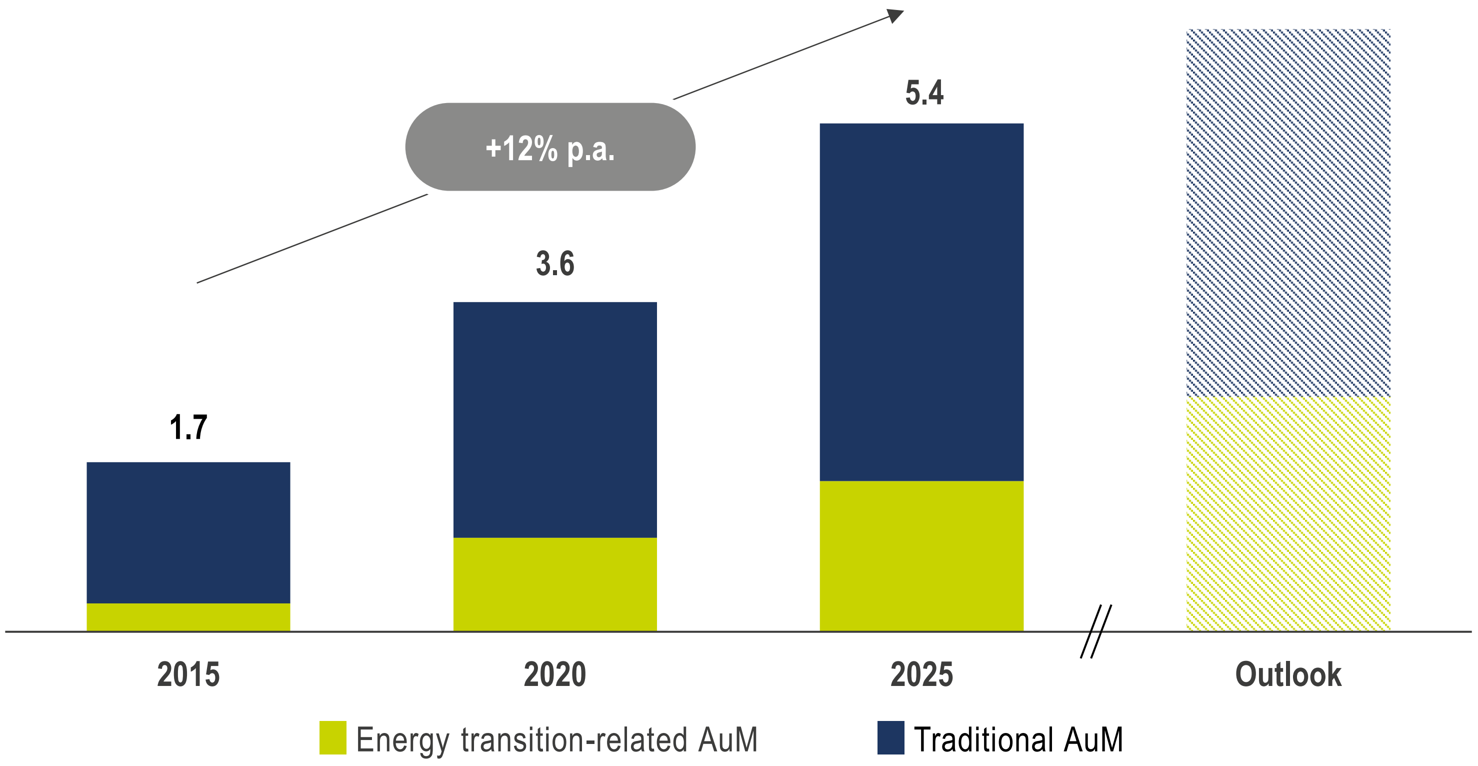
Outlook

STRONG FUNDAMENT AND STRATEGIC POSITIONING PROVIDE BASIS FOR PROFITABLE GROWTH

Assets under Management (in EUR bn)



AUM Drivers

Structural growth markets
Investment requirements in energy transition

Industrial approach
serving investors, maritime clients and partners

Healthy base
facilitates growth ambitions

OUTLOOK

Expanding maritime service business
Industrial profile enhances the resilience of the business model

Backlog of more than USD 1.0 bn in AUM
Contracted newbuilding projects generating long-term cash flows

Disproportionate earnings growth
Recurring service fee base and cost discipline provide a resilient base for scalable platform growth

Rock solid financial position
Rock solid balance sheet creates ample flexibility for growth amid disciplined capital allocation

Monte Plata 76 MWp PV plant, Dominican Rebublic

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Appendix

MANAGEMENT AND SUPERVISORY BOARD

Management Board

Constantin Baack
Chief Executive Officer (CEO)

- Board member since 2015
- With MPC Capital since 2008

Dr. Philipp Lauenstein
Chief Financial Officer (CFO)

- Board member since 2018
- With MPC Capital since 2016

Christian Schwenkenbecher
Chief Client Officer (CCO)

- Board member since 2024
- With MPC Capital since 2022

Supervisory Board

Ulf Holländer
Chairman of the Supervisory Board

- Supervisory board member since June 2024
- Chairman since December 2024
- Member of the management board of MPC Capital AG from 2000-2024
- CEO of MPC Capital AG from 2015-2024

Petros Panagiotidis
Member of the Supervisory Board

- Supervisory board member since January 2025
- Founder and CEO of Castor Maritime Inc. and Toro Corp.

Petros Zavakopoulos
Member of the Supervisory Board

- Supervisory board member since January 2025
- Chairman and Managing Director of Cosmomed S.A.
- Member of board of directors of Leoussis S.A. and F. Bosch International Limited
- Non-executive member of the board of directors of Toro Corp.

WE ARE INVESTED IN THE FUTURE

Our commitment to ESG

ESG fields of action

Environment

We are committed to advance the energy transition and to contribute a positive environmental impact with our environmental investments and corporate processes.

Social

With our activities, we intend to improve equal opportunities for people and communities and ensure the well-being of our employees by creating a healthy and safe working environment.

Governance

We strive to actively manage our organization and investments in line with our values, the integrity for our stakeholders and with respect for the world we live in.

We are part of the global ESG cluster

Signatory of:

PRI Principles for Responsible Investment

The Neptune Declaration on Seafarer Wellbeing and Crew Change

Climate Action 100+

ELB STIFTUNG

SOLAR HEAD OF STATE

CLEANSHIPPING ALLIANCE2020

ESG is an integral part of our business development and active asset management processes

	Principles	Examples
Investment activities	» Consideration of ESG criteria during project initiation and investments » Identification of opportunities following from ESG investment themes and requirements	» ESG-focused investment funds (SFDR Article 8/9 compliant fund) » Alternative propulsion technologies in shipping (e.g. methanol)
Operational services	» Consistent consideration and active compliance with segment-specific criteria and requirements	» Community engagement in the renewable energy sector » Safety on board of our managed fleets

FINANCIAL PERFORMANCE 2021 – 2025

Income statement & balance sheet (in EUR m)

Income Statement

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Revenue	42.3	36.5	37.9	43.0	43.1
Other operating income	16.4	26.5	8.0	20.2	8.6
Cost of materials / Cost of purchased services	-2.1	-2.7	-1.7	-4.0	-3.7
Personnel expenses	-21.9	-19.8	-19.8	-29.0	-23.6
Amortization of intangible assets and depreciation of tangible assets	-2.0	-1.4	-2.8	-3.9	-2.3
Other operating expenses	-20.9	-23.6	-17.5	-20.4	-16.2
Operating result	**11.7**	**15.6**	**4.1**	**6.0**	**6.1**
Income from participation	1.2	2.4	5.9	4.4	1.8
Other interest and similar income	2.2	1.0	2.1	1.4	0.7
Depreciation of financial assets and securities	-2.1	-3.0	-4.5	-1.0	-0.7
Interest and similar expenses	-0.2	-0.5	-0.1	-0.4	-0.3
Results of associated companies (at equity)	-2.5	15.7	11.9	14.1	17.8
Earnings before Taxes (EBT)	**10.4**	**31.2**	**19.3**	**24.5**	**25.3**
EBT (adj.)	***10.4***	***14.8***	***19.3***	***24.5***	***25.3***

Balance Sheet

	31.12.2021	31.12.2022	31.12.2023	31.12.2024	31.12.2025
Long term assets	60.1	57.8	61.5	91.4	90.9
Current assets	74.3	92.8	90.3	69.7	74.8
Prepaid expenses	0.2	0.2	0.3	0.3	0.5
Total assets	**134.6**	**150.8**	**152.1**	**161.4**	**166.2**
Equity	100.8	123.2	129.5	130.7	144.3
Provisions	19.6	20.3	18.5	21.6	13.5
Liabilities	14.0	7.2	3.9	9.0	8.3
Deferred income	0.2	0.1	0.1	0.1	0.1
Total equity and liabilities	**134.6**	**150.8**	**152.1**	**161.4**	**166.2**

INVESTOR RELATIONS CONTACT & FINANCIAL CALENDAR

IR Contact & Calendar

IR Contact

Stefan Zenker
Head of Investor Relations &
Corporate Communications

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Financial Calendar 2026

- **9 April 2026**
  Publication of Annual Report 2025
- **11-13 May 2026**
  Equity Forum, Frankfurt
- **28 May 2026**
  Q1 2026 Key Figures
- **26/27 August 2026**
  Hamburg Investment Conference “HIT”
- **28 August 2026**
  Annual General Meeting
- **3 September 2026**
  Publication of Half-year Report 2026
- **23 November 2026**
  Q3 2026 Key Figures
- **23-25 November 2026**
  Eigenkapitalforum / Analyst Conference, Frankfurt

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